

Forward-Looking Statements

This presentation may contain certain statements that are or may be forward looking, which can be recognized by the use of words such as "expects", "plans", "will", "estimates", "projects", "intends", or words of similar meaning. Such forward-looking statements are not historical facts, but instead are predictions about future events based on our beliefs, development strategy, business plan as well as assumptions made by and information currently available to our management. Although we believe that our predictions are reasonable, future events are inherently uncertain and our forward-looking statements may turn out to be incorrect. Our forward-looking statements are subject to risks relating to, among other things, the ability of our service offerings to compete effectively, our ability to meet timelines for the expansion of our service offerings or production capacity, our ability to reach the scale of our production capacity expansion plans, our ability to protect our clients' intellectual property, competition, unforeseeable change of international policy, the impact of emergencies and other force majeure. Our forward-looking statements do not constitute any profit forecast by our management nor a undertaking by WuXi AppTec Co., Ltd. ("WuXi AppTec" or the "Company") to our investors. **ACCORDINGLY, YOU ARE STRONGLY CAUTIONED THAT RELIANCE ON ANY FORWARD-LOOKING STATEMENTS INVOLVES KNOWN AND UNKNOWN RISKS AND UNCERTAINTIES.** All forward-looking statements contained herein are qualified by reference to the cautionary statements set forth in this section. All information provided in this presentation is as of the date of this presentation and are based on assumptions that we believe to be reasonable as of this date, and we do not undertake any obligation to update any forward-looking statement or information in this presentation to reflect future events or circumstances, except as required under applicable law.

Non-IFRS Financial Measures

We provide non-IFRS gross profit and non-IFRS net profit attributable to the owners of the Company, which exclude share-based compensation expenses, issuance expenses of convertible bonds, fair value gain or loss from derivative component of convertible bonds, foreign exchange-related gains or losses and amortization of acquired intangible assets from merger and acquisition, non-financial assets impairment, etc. We also provide adjusted non-IFRS net profit attributable to the owners of the Company and earnings per share, which further exclude realized and unrealized gains or losses from our venture capital investments and joint ventures. Neither of the above is required by, or presented in accordance with IFRS.

We believe that the adjusted financial measures used in this presentation are useful for understanding and assessing our core business performance and operating trends, and we believe that management and investors may benefit from referring to these adjusted financial measures in assessing our financial performance by eliminating the impact of certain unusual, non-recurring, non-cash and non-operating items that we do not consider indicative of the performance of our core business. Such non-IFRS financial measures, the management of the Company believes, is widely accepted and adopted in the industry the Company is operating in. However, the presentation of these adjusted non-IFRS financial measures is not intended to be considered in isolation or as a substitute for the financial information prepared and presented in accordance with IFRS. You should not view adjusted results on a stand-alone basis or as a substitute for results under IFRS, or as being comparable to results reported or forecasted by other companies.

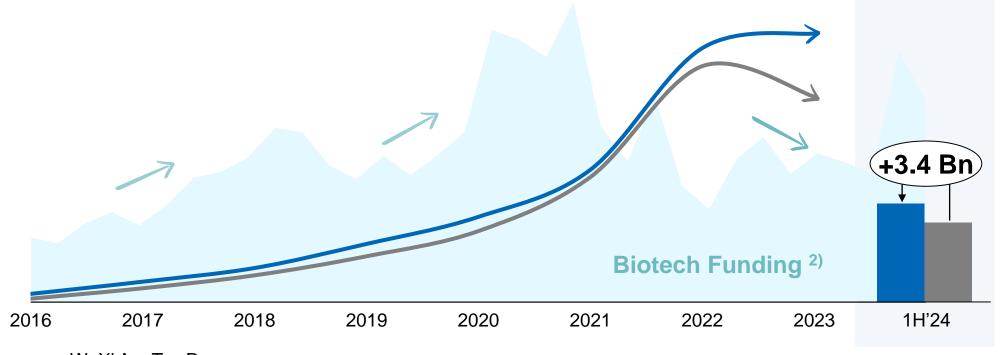
Intellectual Property

All intellectual property rights and other rights pertaining to the information and materials presented in the presentation are owned by WuXi AppTec. Audio recording, video recording or disclosure of such materials by any means without the prior consent of WuXi AppTec is prohibited.

Disclaimer

This presentation is for information purposes only and does not constitute a recommendation regarding any securities of the Company. This presentation does not intend to provide a complete statement relating to the Company, its securities, or any relevant matters herein that a recipient may need in order to evaluate the Company. For relevant information, please refer to the Company's disclosure documents and information on the Shanghai Stock Exchange, the Stock Exchange of Hong Kong Limited and the Company's website.

CRDMO: Navigating Through Cycles and Expanding Competitive Edge



- WuXi AppTec Revenue
- 5 China Competitors Revenue 1)

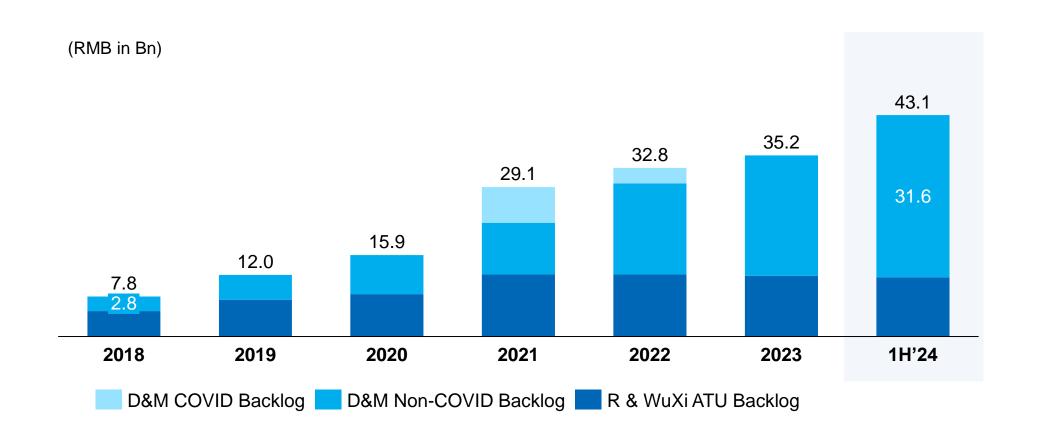


^{1) 5} Top China Competitors in CRO & CDMO segment, same definition in the following pages.

²⁾ Biotech Funding data from Jefferies.

CRDMO: Boosting D&M Orders and Enhancing Future Growth Visibility

37% CAGR in Backlog Orders, D&M's 55% Surge 2X "R" Orders Amplifies 11X "D&M" Orders

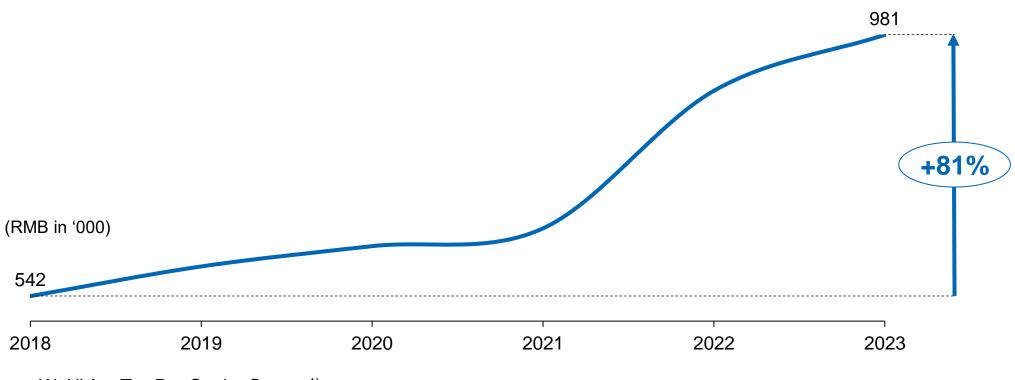




CRDMO: Driving Organizational Agility and Operational Efficiency

Technological Advancements and R&D Project Transition to Large Scale Production:

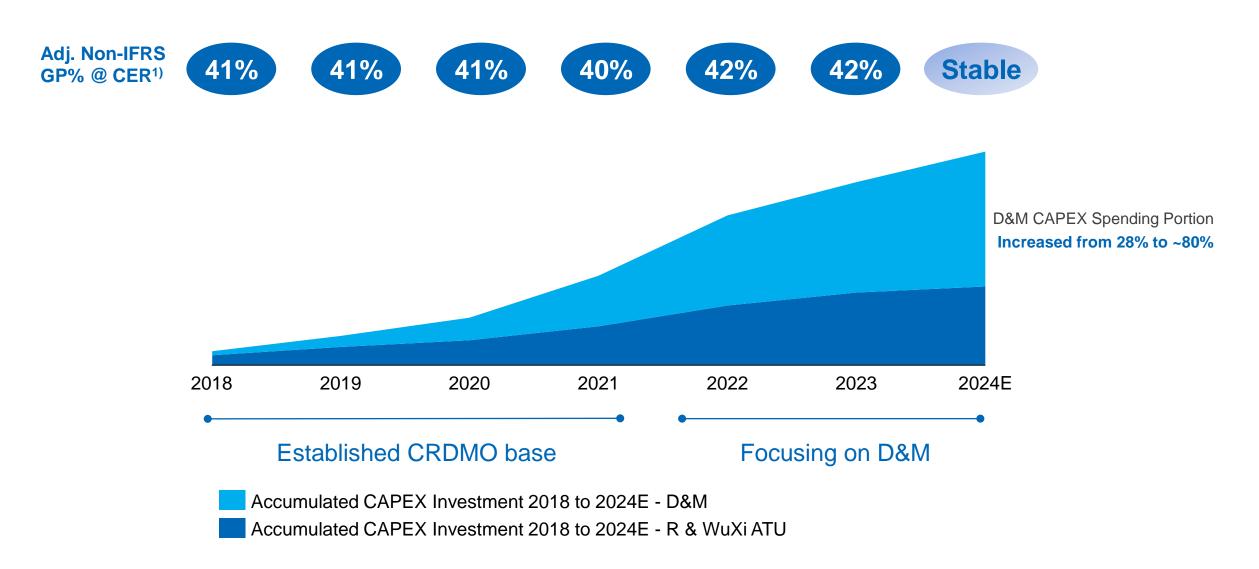
Nearly Doubling Per Capita Output Over Five Years





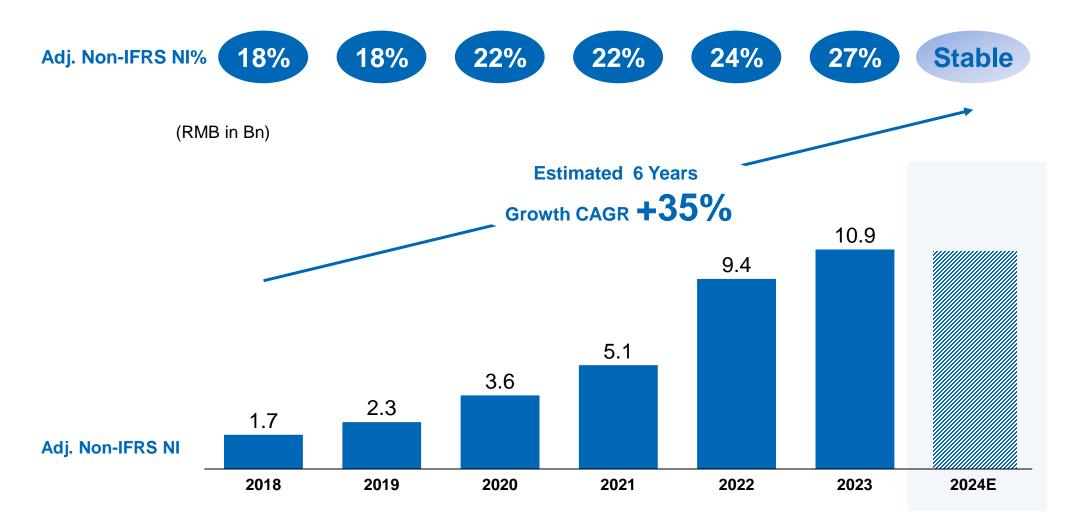


CRDMO: Delivering Industry Insights for Optimal Capacity Planning to Seize High-Value Opportunities





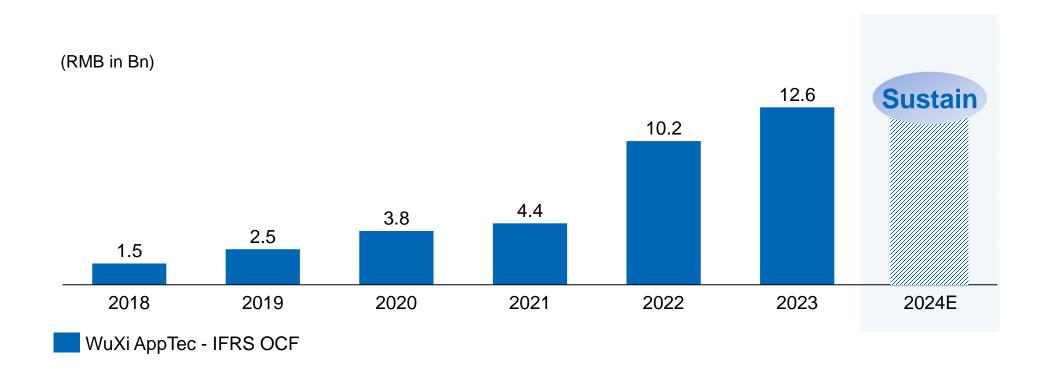
CRDMO: Enhancing Profitability Through Platform Advantages





CRDMO: Generating Sustained and Substantial Cash Flow

Strong OCF Driven by Operating Efficiency Gains & Large Commercial Orders



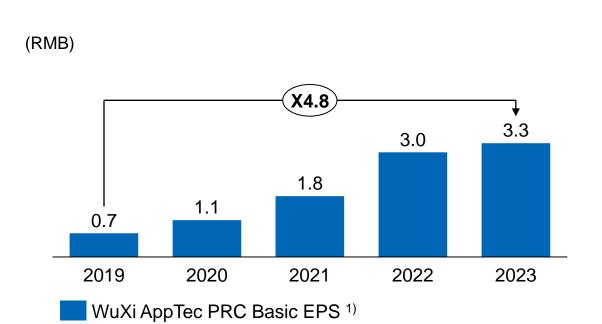


CRDMO: Enabling Value Creation and Consistent Shareholders Returns

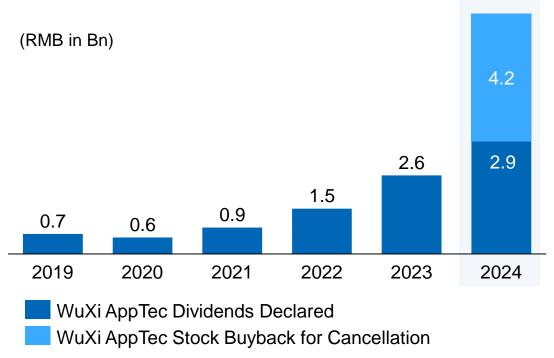
Continuously Improved EPS, Despite Market Dynamics

Dividends & Share Buyback for Cancellation: ~70% of Adj. Non-IFRS Net Income

Basic Earning Per Share



Dividend Payout & Stock Buyback for Cancellation





¹⁾ Restate 2019 & 2020 EPS to reflect the changes in shares volume as per the 2020 Profit Distribution Plan [refer to the 2020 Annual Report].

CRDMO Works

Navigating Through Cycles, Expanding **Competitive Edge** and Enhancing Future **Growth Visibility**



Driving Organizational Agility and Operational Efficiency



- Delivering **Industry Insights** for Optimal Capacity Planning to **Seize High-Value Opportunities**
- Enhancing Profitability Through Platform Advantages and Generating Sustained & Substantial Cashflow

05

Enabling Value Creation and Consistent Shareholders Returns

